ANNUAL REPORT 2016-2017

LOOKING TOWARD THE FUTURE: FOR CASB AND FOR SCHOOL FINANCE IN COLORADO

When CASB moved into its home at 1200 Grant Street 25 years ago, 3.5 million people made Colorado their home, and 585,000 students were enrolled in our schools. Today, Colorado has a population of 5.6 million, and we educate 950,000 students. The November election this year also marks the 25th anniversary of the Taxpayer's Bill of Rights (TABOR), which was approved by the voters in 1992.

district of downtown Denver enables us to tighten our belts and to both maintain current member services and expand support resources for school boards.

CASB members know that the state budget and school finance are perennial topics of discussion, but this year there is a different feeling. Legislators from both parties discussed no longer be able to fund all of its obligations, including public schools.

Only Colorado's voters have the power to fix the constitution. We created Mission: Possible

Joint Budget Committee, project that within the next few years, the state of Colorado will

the constitution. We created Mission: Possible to help voters understand our predicament and potential changes that could make Colorado's fiscal condition more stable.

CASB is, like its members, in the business of education. We look forward to when this year-end report again reflects mostly on education policy. However, repair of Colorado's fiscal system has become urgent and necessary to preserve many existing school districts.

"Yesterday's gone on down the river and you can't get it back."

- Gus McCrae in Lonesome Dove, by Larry McMurtry

Numbers and anniversaries do not begin to explain how different Colorado is today than it was 25 years ago. But they are enough to tell us that Colorado in 1992 was a much different state. TABOR's anniversary and the explosive growth of Colorado's population also make it clear the solutions and institutions from 25 years ago will not be sufficient to secure Colorado's future.

It was with an eye to the future that CASB left its longtime home on Grant Street for a new home at 2253 S. Oneida Street in southeast Denver. CASB's new home is more spacious and has in place the technology and facilities for better communication and engagement with CASB members everywhere in the state. In addition, the Colorado Association of School Executives will become tenants with us in our new home. Having CASE as a close neighbor will help both organizations better serve our respective memberships and better meet the challenges of the future.

But the move also came about because of some old-fashioned belt-tightening. CASB, like its members, has experienced eight years of significantly reduced budgets. Moreover, the building on Grant Street, despite its handsome appearance, was overdue for some expensive maintenance work and was old beyond its years in technology and adaptability to our current needs. Moving out of the high-rent

proposals to change the TABOR revenue limit and to ask voters to reinstate a uniform statewide mill levy. After intense and lengthy negotiations, a bipartisan bill to address the limitations of the state revenue limit was passed by both houses.

CASB has been ahead of the curve on this topic. Recognizing the increasing pressure on Colorado's budget because of conflicting constitutional amendments and the need to educate the state's voters on the basics of the budget, CASB in 2016 launched Mission: Possible (MissionPossibleCO.com), an online simulation tool that allows users to make decisions on the state's General Fund budget.

CASB entered into a partnership with Great Education Colorado to build this budget tool. CASB has a membership of nearly 1,000 school board members who are important and respected members of their communities, and Great Ed has about 20,000 parents, teachers, school officials and community and business leaders who care about the ability of our state's public education system to meet the needs of students and family members.

CASB has long advocated that the Gallagher Amendment, TABOR and Amendment 23 – Colorado's constitutional tax code – taken together are not sustainable into the future. Multiple groups, including the legislature's

2015 –16 AUDITED FUN	D BALANCE	
July 1, 2015 Balance	\$(313,567)	
Revenues	\$2,358,992	
Expenses	\$2,617,805	
June 30, 2016 Balance	\$(572,380)	
INCOME		
ME	MBERSHIP DUES	\$1,324,861
CONFERENCE & C	ONVENTION	\$599,835
POLICY	\$210,166	
MEMBER PROJECT	\$104,604	
AFFILIATE/BOCES DU	\$77,768	
OTHER INCOME		\$41,754
TOTAL		\$2,358,992
EXPENSES		
OPERAT	ING – GENERAL	\$802,407
CONFERENCE	& CONVENTION	\$573,297
POLICY	•	\$405,700
MEMBER PR	OJECTS	\$254,614
COMMUNICATI	ONS	\$134,041
MEMBER RELA	TIONS	\$157,644
LEGAL		\$154,288
ADVOCACY		\$135,814
TOTAL		\$2,617,805

CASB Membership Benefits & Services In addition to daily phone and email support, CASB offers a diverse range of benefits and services that are included in membership dues, as well as additional fee-based customized services. The following list represents rural districts, based on Colorado Department of Education and Rural Education Council definitions, and their CASB connections.

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Alamosa Re-11.J Architetra as O. T Architetra as O.	RURAL DISTRICTS			<u> </u>				ershi ders							ngs	arch	s	
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Brush RE 2(J)	Bayfield 10 Jt-R	•	•	•	•	•	•	•		•	•	•	•		•			
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Delta County 500 Durango 9-R Canno City Schools Delta County 500 Durango 9-R East Grand School District Eaton RE-2 Elizabeth C-1 Entes Park R-3 Fremont RE-2 Garfield County No. 16 Garfield Re-2 Garfield Schools Lamar RE-2 Las Animas No. Re-1 Monitose County RE-1 Monitose County RE-1 Monitose County Re-1 Monitose County Re-3 Patte Valley Re-7 RE-1 Valley Re-1 Saida R-32-3 Steamboat Springs RE-2 Summit RE-1 Weld County RE-1 Weld County RE-1 Weld County RE-1 Weld RE-3 Weld RE-4 Weld RE-4 Weld RE-5	Brush RE 2(J)	•	•	•	•	•	•	•		•	•	•			•			
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Montrose County RE-1J • • • • • • • • • • • • • • • • • • •		•	•	•	•	•	•	•		•	•				•			
Morgan County Re-3 • • • • • • • • • • • • • • • • • • •	Montezuma-Cortez RE-1	•	•	•	•	•	•	•		•	•	•			•	•	•	
Platte Valley RE-7 • • • • • • • • • • • • • • • • • • •	Montrose County RE-1J	•	•	•	•	•	•	•		•	•	•			•			
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Steamboat Springs RE-2 • • • • • • • • • • • • • • • • • • •	Roaring Fork RE-1	•	•	•	•	•	•	•		•	•							
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Trinidad #1	Steamboat Springs RE-2	•	•	•	•	•	•	•		•	•	•	•	•	•			
Weld County RE-1 • • • • • • • • • • • • • • • • • • •	Summit RE-1	•	•	•	•	•	•	•	•	•	•	•	•		•			
Weld County RE-1 • • • • • • • • • • • • • • • • • • •		•	•	•	•	•	•	•		•					•			
Weld County RE-3J • • • • • • • • • • • • • • • • • • •		•	•	•	•	•	•	•	•	•	•	•	•		•			
Weld RE-4 •		•	•	•	•	•	•	•		•	•	•			•			
Weld RE-5J • • • • • • • • • • • • • • • • • • •		•	•	•	•	•	•	•	•	•	•	•	•		•		•	
Weld Re-8		•	•	•	•	•	•	•		•	•				•			
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	Woodland Park Re-2	•	•	•	•	•	•	•		•	•							

^{*} CASB cultivates engagement and partnerships with dozens of education and non-education groups to ensure a united and effective voice and presence on behalf of its members. These include: CDE, CASE, CBA, CEA, Colo. Rural Schools Alliance, Colo. Municipal League, Special District Assoc. of Colo., Colo. Counties Inc., Rural Ed Council, Colo. State Land Board, CHSAA, National School Boards Assoc., Great Education Colorado, Colo. School Finance Project, Building a Better Colorado, Colorado Fiscal Institute, Colo. Secretary of State, The Colo. Education Initiative, Building Excellent Schools Today, Colo. Council of School Board Attorneys, National Council of School Attorneys, Colo. School Public Relations Assn., State Advisory Council for Parent Involvement in Education, Colo. School Safety Resource Center, Colo. Dept. of Higher Ed, Amer. Assoc. of State Policy Services, National Conference of State Legislatures, Stand for Children, Colo. Children's Campaign, Colo. Dept. of Public Health & Environment, Education Commission of the States, Public Education & Business Coalition, area superintendent councils and university education departments.

CASB Membership Benefits & Services In addition to daily phone and email support, CASB offers a diverse range of benefits and services that are included in membership dues, as well as additional fee-based customized services. The following list represents small rural districts, based on Colorado Department of Education and Rural Education Council definitions, and their CASB connections.

	Membership benefits & services included with CASB dues									Fee-based services & special projects										
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SMALL RURAL DISTRICTS			βu				Engagement∕partnership, education stakeholders ★							ings	arch	s				
Note: This list does not include districts	hip	Legal consultation & updates	Advocacy & lobbying	Communications updates & support		Board governance support	partn keho	Days at the Capitol	S	Annual Convention	Delegate Assembly Conference	Winter Conference	Equity Conference	Fall Regional Meetings	Superintendent Search	Board effectiveness workshops & retreats	lan			
that used CASB's Legal Services Program for general counsel services.	ders	sulta	<u>∞</u>	cation s	ning King	/ern	ent/ sta	e C	vice	nve	Asse	nfer	nfer	nal	nde	ectiv s &	Ŧ			
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	Policy leadership & support	egal , upc	dvo	Communications updates & suppo	Peer learning & networking	Soarc	inga	ays	Policy services	E E	eleç onfe	Vinte	dnit	all R	edn	Soarc	BEST Health Plan			
Agate 300	•	- ∞	•	•	•	• s	• ш •	•	•	•	•	>	ш	•	S	<u>m</u> >	•			
Aguilar Re-6	•	•	•	•	•	•	•		•	•										
Akron R-1	•	•	•	•	•	•	•		•	•				•			•			
Arickaree R-2	•	•	•	•	•	•	•		•	•						•	•			
Arriba-Flagler Consolidated 20	•	•	•	•	•	•	•		•	•	•			•		•				
Bethune School District	•	•	•	•	•	•	•		•	•						•				
Big Sandy 100J	•	•	•	•	•	•	•		•	•				•		•				
Briggsdale RE 10-J	•	•	•	•	•	•	•		•	•										
Buena Vista R-31	•	•	•	•	•	•	•		•	•				•						
Burlington RE-6J	•	•	•	•	•	•	•		•	•	•					•				
Calhan RJ1	•	•	•	•	•	•	•	•	•		•	•		•						
Campo RE-6	•	•	•	•	•	•	•		•	•	•			•			•			
Centennial R-1	•	•	•	•	•	•	•		•	•	•	•	•	•	•	•				
Center Consolidated 26JT	•	•	•	•	•	•	•		•	•				•			•			
Cheraw #31	•	•	•	•	•	•	•		•	•						•				
Cheyenne County Re-5 Clear Creek RE-1	•	•	•	•	•	•	•		•	•										
Cotopaxi RE-3	•	•	•	•	•	•	•			•				•		•				
Creede School District	•	•	•	•	•	•	•		•						•		•			
Cripple Creek-Victor RE-1	•	•	•	•	•	•	•	•	•	•										
Crowley County RE-1J	•	•	•	•	•	•	•		•	•				•						
Custer County C-1	•	•	•	•	•	•	•		•	•										
DeBeque 49-JT	•	•	•	•	•	•	•		•	•						•				
Deer Trail 26J	•	•	•	•	•	•	•		•	•	•	•		•		•				
Del Norte C-7	•	•	•	•	•	•	•		•	•		•			•		•			
Dolores County RE-2(J)	•	•	•	•	•	•	•		•	•						•				
Dolores RE-4A	•	•	•	•	•	•	•		•	•				•		•				
Edison 54JT	•	•	•	•	•	•	•		•	•				•						
Elbert #200	•	•	•	•	•	•	•		•											
Ellicott 22	•	•	•	•	•	•	•		•	•	•			•						
Fleming School Fowler R4J	•	•	•	•	•	•	•		•	•	•			•	•					
Genoa-Hugo C-113	•	•	•	•	•	•	•		•					•		•				
Gilpin County RE-1	•	•	•	•	•	•	•		•	•	•	•		•						
Granada RE-1	•	•	•	•	•	•	•		•	•		•		•		•				
Hanover No. 28	•	•	•	•	•	•	•		•	•						•				
Haxtun RE-2J	•	•	•	•	•	•	•	•	•	•	•			•			•			
Hayden School District	•	•	•	•	•	•	•		•	•				•	•					
Hi-Plains R-23	•	•	•	•	•	•	•		•							•				
Hinsdale County RE-1	•	•	•	•	•	•	•		•	•	•		•	•		•				
Holly RE-3	•	•	•	•	•	•	•		•	•				•	•	•				
Holyoke Re-1J	•	•	•	•	•	•	•		•	•				•			•			
Huerfano Re-1	•	•	•	•	•	•	•		•	•	•	•		•						
Idalia RJ-3	•	•	•	•	•	•	•		•	•						•				
Ignacio 11-JT	•	•	•	•	•	•	•		•	•		•		•						
Julesburg RE-1	•	•	•	•	•	•	•		-	•	•	•		•			•			
Karval RE-23	•	•	•	•	•	•	•	•	•	•						•				
Kim R-88 Kiowa C-2	•	•	•	•	•	•	•		•	•	•	•		•		•				
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^{*} CASB cultivates engagement and partnerships with dozens of education and non-education groups to ensure a united and effective voice and presence on behalf of its members. These include: CDE, CASE, CBA, CEA, Colo. Rural Schools Alliance, Colo. Municipal League, Special District Assoc. of Colo., Colo. Counties Inc., Rural Ed Council, Colo. State Land Board, CHSAA, National School Boards Assoc., Great Education Colorado, Colo. School Finance Project, Building a Better Colorado, Colorado Fiscal Institute, Colo. Secretary of State, The Colo. Education Initiative, Building Excellent Schools Today, Colo. Council of School Board Attorneys, National Council of School Attorneys, Colo. School Public Relations Assn., State Advisory Council for Parent Involvement in Education, Colo. School Safety Resource Center, Colo. Dept. of Higher Ed, Amer. Assoc. of State Policy Services, National Conference of State Legislatures, Stand for Children, Colo. Children's Campaign, Colo. Dept. of Public Health & Environment, Education Commission of the States, Public Education & Business Coalition, area superintendent councils and university education departments.

	Mem	bership	benefit	s & servi	ces inclu	ded with	CASB d	lues		F	Fee-based services & special projects								
SMALL RURAL																			
DISTRICTS							Engagement/partnership, education stakeholders 🖈							Sis	ų,	(0			
Material Park Income and Control of the Park Income		_	Advocacy & lobbying	🛨		93	tner	ᅙ		E)S	e	ę,	Fall Regional Meetings	Superintendent Search	Board effectiveness workshops & retreats	_		
Note: This list does not include districts that used CASB's Legal Services	Ship	atio	opp	ions		nanc	/par akeh	apil	es	entic	emk	Lenc	renc	Me	ant S	ven	Plar		
Program for general counsel services.	ader †	nsul' s	~	icat & su	i ž	weri	n st	the (rvic	ono	Ass	onfe	onfe	ona	end	fecti ps 8	att		
	y leg	ul col date	cac	mun	lear	d go ort	tgen atio	att	y se	al C	gate erer	er C	Ğ ≨	Regi	int	d ef (sho	F		
	Policy leadership & support	Legal consultation & updates	Advo	Communications updates & support	Peer learning & networking	Board governance support	onpe	Days at the Capitol	Policy services	Annual Convention	Delegate Assembly Conference	Winter Conference	Equity Conference	Fall	edns	Boar	BEST Health Plan		
Kiowa County RE-1	•	•	•	•	•	•	•						_	_					
Kit Carson R-1	•	•	•	•	•	•	•			•						•			
La Veta RE-2	•	•	•	•	•	•	•			•							•		
Lake County R-1	•	•	•	•	•	•	•		•	•				•					
Liberty J-4	•	•	•	•	•	•	•			•	•			•		•			
Limon Public Schools	•	•	•	•	•	•	•	•	•	•	•	•		•		•			
Lone Star #101	•	•	•	•	•	•	•		•	•				•					
Mancos Re-6	•	•	•	•	•	•	•		•	•	•		•	•		•			
Manzanola 3J	•	•	•	•	•	•	•		•	•									
McClave RE-2	•	•	•	•	•	•	•		•	•		•		•					
Meeker RE-1	•	•	•	•	•	•	•		•					•					
Merino RE-4J	•	•	•	•	•	•	•		•	•		•		•			•		
Miami Yoder JT-60	•	•	•	•	•	•	•		•	•	•	•		•		•	•		
Moffat Consolidated #2 Mountain Valley RE-1	•	•	•	•	•	•	•		•	•				•		•	_		
North Conejos RE1-J	•	•	•	•	•	•	•		•	•									
North Park R-1	•	•	•	•	•	•	•		•	•	•	•		•		•			
Norwood Public Schools	•	•	•	•	•	•	•		•	•	•								
Otis R-3	•	•	•	•	•	•	•		•		•			•		•	•		
Ouray R-1	•	•	•	•	•	•	•	•	•	•	•			•					
Park County RE-2	•	•	•	•	•	•	•	•	•	•					•				
Peetz Plateau RE-5	•	•	•	•	•	•	•		•	•				•		•	•		
Peyton 23-Jt	•	•	•	•	•	•	•		•										
Plainview RE-2	•	•	•	•	•	•	•	•	•	•						•			
Plateau Valley 50	•	•	•	•	•	•	•		•	•				•	•				
Platte Canyon #1	•	•	•	•	•	•	•		•	•	•	•		•					
Prairie RE-11J	•	•	•	•	•	•	•		•					_					
Primero RE-2	•	•	•	•	•	•	•		•					•					
Pritchett RE-3	•	•	•	•	•	•	•		•										
Rangely RE-4	•	•	•	•	•	•	•		•					•					
Revere School District Ridgway R-2	•	•	•	•	•	•	•		•	•	•	•		•					
Rocky Ford R2	•	•	•	•	•	•	•		•	•	•	•		•					
Sanford School District	•	•	•	•	•	•	•		•	•				•					
Sangre de Cristo RE-22J	•	•	•	•	•	•	•		•								•		
Sargent RE-33J	•	•	•	•	•	•	•		•	•	•			•	•	•	•		
Sierra Grande R-30	•	•	•	•	•	•	•		•	•									
Silverton Public Schools	•	•	•	•	•	•	•		•					•					
South Conejos RE-10	•	•	•	•	•	•	•		•	•	•	•	•	•	•	•	•		
South Routt RE-3	•	•	•	•	•	•	•		•	•	•			•					
Springfield RE-4	•	•	•	•	•	•	•		•										
Strasburg 31J	•	•	•	•	•	•	•		•							•			
Stratton R-4	•	•	•	•	•	•	•		•	•						•			
Swink #33	•	•	•	•	•	•	•		•	•	•			•					
Telluride R-1	•	•	•	•	•	•	•		•	•	•	•	•	•					
Vilas RE-5	•	•	•	•	•	•	•		•	•	•		•	•					
Walsh RE-1	•	•	•	•	•	•	•		•	•				•		•	•		
Weld RE-9	•	•	•	•	•	•	•		•	•				•		•	-		
Weldon Valley RE-20J	•	•	•	•	•	•	•		•					•		•			
West End RE-2	•	•	•	•	•	•	•		•	•	•					•			
West Grand 1-JT Wiggins RE-50J	•	•	•	•	•	•	•		•	•									
Wiley Re-13-Jt	•	•	•	•	•	•	•		•										
Woodlin R-104	•	•	•	•	•	•	•		•		•			•		•			
V V 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1									•										
Wray RD-2	•	•	•	•	•	•	•		•										

CASB Membership Benefits & Services In addition to daily phone and email support, CASB offers a diverse range of benefits and services that are included in membership dues, as well as additional fee-based customized services. The following list represents urban/suburban districts, based on Colorado Department of Education and Rural Education Council definitions, and their CASB connections.

	Memb	nershin	henefits	s & serv	ices inclu	ded with	n CASB d	LIES		F	ee-haser	ed services & special projects						
LIDDAN/OLIDLIDDAN	- WICH II		Benefit	- a scr v		aca wili		403		,		J- 301 VI	003 Q	орсск	a proje			
URBAN/SUBURBAN DISTRICTS			6				ership, ders 🔰							sbu	arch	sats		
Note: This list does not include districts that used CASB's Legal Services Program for general counsel services.	Policy leadership & support	Legal consultation & updates	Advocacy & lobbying	Communications updates & support	ıming ırking	Board governance support	Engagement/partnership, education stakeholders ★	Days at the Capitol	ervices	Annual Convention	Delegate Assembly Conference	Winter Conference	Equity Conference	Fall Regional Meetings	Superintendent Search	Board effectiveness workshops & retreats	BEST Health Plan	
	Policy lead & support	Legal cc & updat	Advocar	Commu	Peer leaming & networking	Board g support	Engage	Days at	Policy services	Annual	Delegat Confere	Winter (Equity C	Fall Reg	Superin	Board e worksh	BEST H	
Academy District 20	•	•	•	•	•	•	•	•	•	•	•	•		•				
Adams 12 Five Star Schools	•	•	•	•	•	•	•		•	•	•	•	•	•				
Adams 14	•	•	•	•	•	•	•		•	•					•	•		
Aurora Public Schools	•	•	•	•	•	•	•	•	•	•	•	•	•	•				
Boulder Valley School District	•	•	•	•	•	•	•		•	•	•		•	•				
Cherry Creek Schools	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•		
Cheyenne Mountain 12	•	•	•	•	•	•	•	•	•	•	•	•	•	•				
Colorado School for the Deaf and the Blind	•	•	•	•	•	•	•		•	•								
Colorado Springs D-11	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•	
Denver Public Schools	•	•	•	•	•	•	•		•	•			•					
Eagle County Schools	•	•	•	•	•	•	•		•	•	•	•	•	•				
Englewood Schools	•	•	•	•	•	•	•		•	•	•			•				
Falcon 49	•	•	•	•	•	•	•		•	•	•					•		
Fountain-Fort Carson 8	•	•	•	•	•	•	•		•	•		•						
Harrison 2	•	•	•	•	•	•	•		•	•	•	•		•				
Jefferson County Public Schools	•	•	•	•	•	•	•	•	•	•	•	•	•	•				
Lewis-Palmer #38	•	•	•	•	•	•	•		•	•	•	•		•				
Littleton Public Schools	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•		
Manitou Springs 14	•	•	•	•	•	•	•		•	•				•				
Mapleton Public Schools	•	•	•	•	•	•	•		•	•		•		•				
Mesa County Valley 51	•	•	•	•	•	•	•		•	•	•	•	•	•				
Poudre R-1	•	•	•	•	•	•	•	•	•	•	•	•	•	•				
Pueblo 70	•	•	•	•	•	•	•		•	•				•				
Pueblo City Schools	•	•	•	•	•	•	•			•	•	•		•	•			
School District 27J	•	•	•	•	•	•	•		•	•				•				
Sheridan School District	•	•	•	•	•	•	•		•	•	•	•	•					
St. Vrain Valley RE-1J	•	•	•	•	•	•	•	•	•	•	•	•		•		•		
Thompson R2-J	•	•	•	•	•	•	•		•	•	•			•				
Weld County 6	•	•	•	•	•	•	•		•	•	•	•	•	•				
Westminster Public Schools	•	•	•	•	•	•	•			•								
Widefield 3	•	•	•	•	•	•	•		•	•	•	•		•		•		

^{*} CASB cultivates engagement and partnerships with dozens of education and non-education groups to ensure a united and effective voice and presence on behalf of its members. These include: CDE, CASE, CBA, CEA, Colo. Rural Schools Alliance, Colo. Municipal League, Special District Assoc. of Colo., Colo. Counties Inc., Rural Ed Council, Colo. State Land Board, CHSAA, National School Boards Assoc., Great Education Colorado, Colo. School Finance Project, Building a Better Colorado, Colorado Fiscal Institute, Colo. Secretary of State, The Colo. Education Initiative, Building Excellent Schools Today, Colo. Council of School Board Attorneys, National Council of School Attorneys, Colo. School Public Relations Assn., State Advisory Council for Parent Involvement in Education, Colo. School Safety Resource Center, Colo. Dept. of Higher Ed, Amer. Assoc. of State Policy Services, National Conference of State Legislatures, Stand for Children, Colo. Children's Campaign, Colo. Dept. of Public Health & Environment, Education Commission of the States, Public Education & Business Coalition, area superintendent councils and university education departments.